



# Smart Wires Technology Ltd Q3 2021 Results

18 November | North Carolina, USA

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### Presenters



### Peter Wells, CEO





### Julie Andrews, CFO





### I. Introduction

- II. Q3 2021 Highlights
- III. Summary financials

### IV. Q&A's



## Modernizing Grids

Critical elements



2 Flexibility and Control

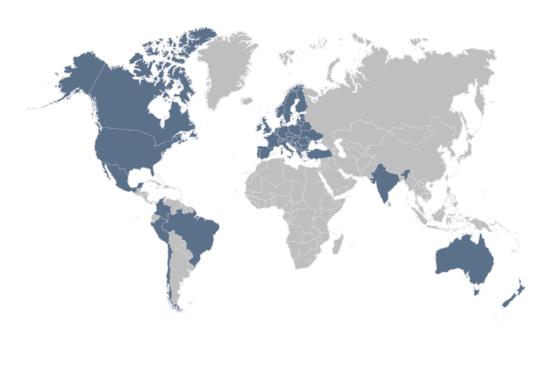
### 3 Market Designs

"Modernizing grids means creating a flexible system that can unleash renewable generation, stimulate demand side innovation, and deliver a green economy that addresses climate change, creates jobs, and empowers consumers"



# **Regional Dynamics**

Clear momentum building globally



#### **North America**

- + New Infrastructure Bill passed, \$65B allocated for transmission investment
- + FERC and DoE introducing more progressive measures
- + Strong ISOs in Canada driving demand for more efficient projects

#### **South America**

- + Competition in transmission for many key projects
- + Strong focus on investment ROI with smaller budgets
- + Progressive use of grid modernization technology

#### Europe

- + Strong policy support for renewables
- + Positive regulation like RIIO in UK, 70% rule on borders
- + High difficulty in constructing traditional projects

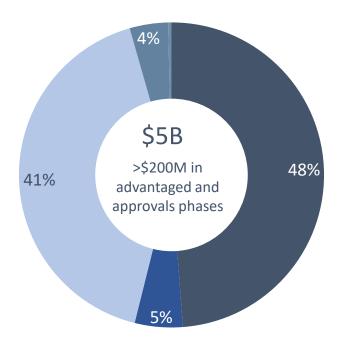
#### Australia

- + Highly transparent grid planning process
- + Bonus regulation for small fast projects
- + High technical sophistication in customer base









**Identified Opportunity** – Projects with a known need where we believe we can compete.

**Prospect** – Project where we have commenced engagement with the customer.

**Qualified** – Validated project with strong positioning and potential.

**Advantaged** – Customer confirmation that our solution provides best solution.

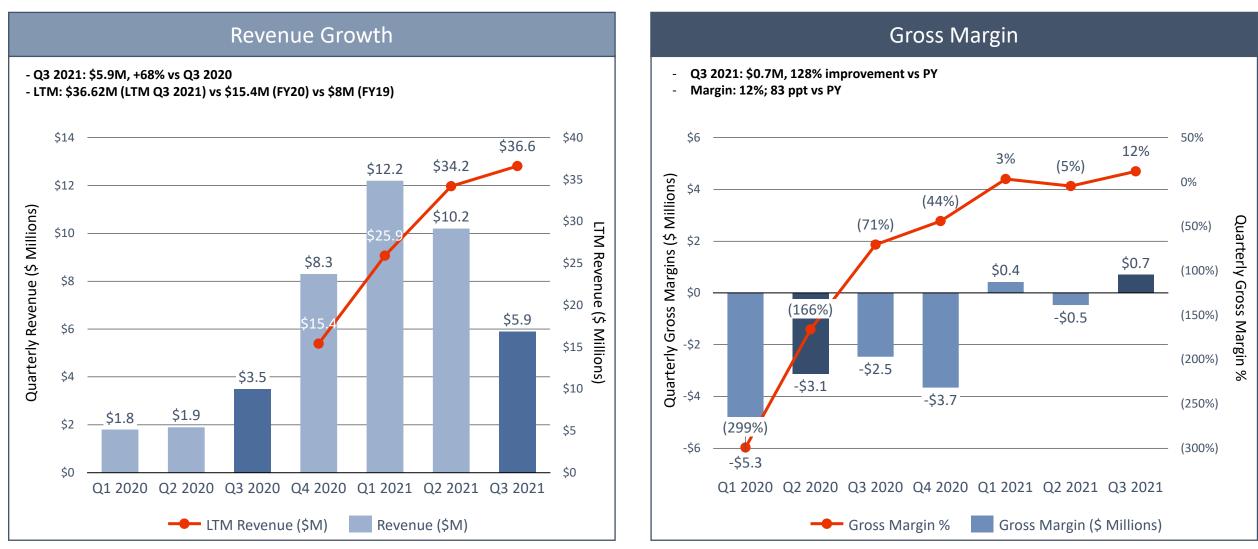
**Approvals** – Final negotiations and customer approvals.

## Q3 2021 Highlights: Operational

- On course to deliver 2x 3x growth for 2021
- 2021 full year revenue guidance of \$38M \$42M
- Backlog of \$72M to be delivered Q4 2021 Q4 2022
- Orders between \$36M to \$42M received for projects in Colombia and the UK
- Five patents issued, total of 59 patents granted for high value inventions
- Strengthened global workforce by hiring 30 team members to commercial, engineering, supply chain and quality teams
- Completed delivery and commissioning of SmartValve™ projects across nine customer sites as of Q3 2021



# Q3 2021 Financial Highlights





## **Summary Financials**

#### Earnings

\$ in millions	Q3 21	Q3 20	YTD 21	YTD 20
Revenue	\$5.9	\$3.5	\$28.3	\$7.1
Cost of revenue	(5.2)	(6.0)	(27.7)	(18.0)
Gross profit	\$0.7	(\$2.5)	\$0.7	(\$10.9)
Margin	12%	(71%)	2%	(153%)
OPEX	(16.2)	(11.2)	(44.9)	(33.3)
Net profit	(\$15.5)	(\$15.1)	(\$48.7)	(\$46.2)
EBITDA	(\$15.1)	(\$13.2)	(\$43.0)	(\$42.6)
EBITDA margin	(258%)	(377%)	(152%)	(596%)
EPS (actual \$)	(\$0.14)	(\$0.31)	(\$0.45)	(\$0.95)

#### Balance Sheet and Cash Flow

\$ in millions	9/30/21	9/30/20	12/31/20
Cash	\$89.5	\$23.9	\$9.6
Current assets	\$121.4	\$50.1	\$35.5
Total assets	125.1	55.2	40.1
Current liabilities	\$24.2	\$31.1	\$33.1
LT Liab. & Equity	100.9	24.0	7.1
Net working Capital	\$97.2	\$19.0	\$2.4
Cash Flow (Ops)	(50.0)	(43.6)	(66.5)
Cash Flow (Investment)	(0.3)	(2.1)	(2.2)
Cash Flow (Financing)	130.2	40.4	49.1

Note: unaudited financial statements presented herein are prepared in accordance with U.S. Generally Accepted Accounting Principles.



### Summary





**Strong pipeline & backlog:** \$5B pipeline of global opportunities ...backlog building to >\$70M



**Technology adoption:** wide-scale adoption of patented, transformational technology



**Industrialization:** operations being scaled and developed for growth: product to delivery



**On track for growth:** 2x – 3x top-line growth despite global supply chain challenges



## **Forward-Looking Statement**

This presentation contains certain forward-looking information and statements that reflect the Company's current views on future events as well as financial and operational developments. Words such as "refer", "assess", "expect", "can", "plan", "estimate", "calculate", "could" and other expressions that indicate indications or assessments regarding future developments or trends, and which does not relate to historical facts, constitutes forward-looking information. Forward-looking information is inherently associated with both known and unknown risks and uncertainties because it is dependent on future events and circumstances.

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## SMART WIRES REIMAGINE THE GRID

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